

SECONDARY SOURCES

The Making of Economic Society: England, the First to Industrialize

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Although it is clear that industrialization occurred first in England, it is not apparent why this should be so. During the eighteenth century France was prosperous and economically advanced. Other countries such as Belgium and the Netherlands possessed certain economic advantages over England and might have industrialized earlier but did not. In the following selection Robert Heilbroner, an economist and economic historian, addresses the question of why England was first and points out the differences between England and most other European nations in the eighteenth century.

Consider: Why Heilbroner stresses the role of the "New Men" over the other factors he lists; any disadvantages England had to overcome; whether it was simply the circumstances that gave rise to the "New Men," or whether it was the "New Men" who took advantage of the circumstances when most men in most other nations would not have.

Why did the Industrial Revolution originally take place in England and not on the continent? To answer the question we must look at the background factors which distinguished England from most other European nations in the eighteenth century. The first of these factors was simply that England was relatively wealthy. In fact, a century of successful exploration, slave-trading, piracy, war, and commerce had made her the richest nation in the world. Even more important, her riches had accrued not merely to a few nobles, but to a large upper-middle stratum of commercial bourgeoisie. England was thus one of the first nations to develop, albeit on a small scale, a prime requisite of an industrial economy: a "mass" consumer market. As a result, a rising pressure of demand inspired a search for new techniques.

SOURCE: Robert L. Heilbroner, *The Making of Economic Society*. Reprinted by permission of Prentice-Hall, Inc. (Englewood Cliffs, N.J., 1980), pp. 76-77, 80-81.

Second, England was the scene of the most successful and thoroughgoing transformation of feudal society into commercial society. A succession of strong kings had effectively broken the power of the local nobility and had made England into a single unified state. As part of this process, we also find in England the strongest encouragement to the rising mercantile classes. Then too, as we have seen, the enclosure movement, which gained in tempo in the seventeenth and eighteenth centuries, expelled an army of laborers to man her new industrial establishments.

Third, England was the locus of a unique enthusiasm for science and engineering. The famous Royal Academy, of which Newton was an early president, was founded in 1660 and was the immediate source of much intellectual excitement. Indeed, a popular interest in gadgets, machines, and devices of all sorts soon became a mild national obsession: *Gentlemen's Magazine*, a kind of *New Yorker* of the period, announced in 1729 that it would henceforth keep its readers "abreast of every invention"—a task which the mounting flow of inventions soon rendered quite impossible. No less important was an enthusiasm of the British landed aristocracy for scientific farming; English landlords displayed an interest in matters of crop rotation and fertilizer which their French counterparts would have found quite beneath their dignity.

Then there were a host of other background causes, some as fortuitous as the immense resources of coal and iron ore on which the British sat; others as purposeful as the development of a national patent system which deliberately sought to stimulate and protect the act of invention itself. In many ways, England was "ready" for an Industrial Revolution. But perhaps what finally translated the potentiality into an actuality was the emergence of a group of new men who seized upon the latent opportunities of history as a vehicle for their own rise to fame and fortune. . . .

Pleasant or unpleasant, the personal characteristics fade beside one overriding quality. These were all men interested in expansion, in growth, in investment for investment's sake. All of them were identified with technological progress, and none of them disdained the productive process. An employee of Maudslay's once remarked, "It was a pleasure to see him handle a tool of any kind, but he was quite *splendid* with an 18-inch file." Watt was tireless in experimenting with his machines; Wedgwood stumped about his factory on his wooden leg scawling, "This won't do for Jos. Wedgwood," wherever he saw evidence of careless work. Richard Arkwright was a bundle of ceaseless energy in promoting his interests, jouncing about England over execrable roads in a post chaise driven by four horses, pursuing his correspondence as he traveled.

"With us," wrote a French visitor to a calico works in 1788, "a man rich enough to set up and run a factory like this would not care to remain in a position which he would deem unworthy of his wealth." This was an attitude entirely foreign to the rising English industrial capitalist. His work was its own dignity and reward; the wealth it brought was quite aside. Boswell, on being shown Watt and Boulton's great engine works at Soho, declared that he never forgot Boulton's expression as the latter declared, "I sell here, sir, what all the world desires to have—Power."

The new men were first and last *entrepreneurs*—enterprisers. They brought with them a new energy, as restless as it proved to be inexhaustible. In an economic, if not a political, sense, they deserve the epithet "revolutionaries," for the change they ushered in was nothing short of total, sweeping, and irreversible.